

Office of the Legislative Auditor State of Minnesota

# **Governance of Transit in the Twin Cities Region**

October 2011

#### **Twin Cities Region Transit Overview**

- Regular-route bus
  - Express
  - Local
- Light rail transit
- Commuter rail
- Bus rapid transit
- 2009 operating costs: \$319 million
- 2009 riders: 81 million

#### **Key Legislative Recommendations**

- The Legislature should restructure the Metropolitan Council.
- The Legislature should extend the transit taxing district.
- The Legislature should allow consideration of the Dan Patch corridor.
- The Legislature should clarify the goals and priorities of transit in the Twin Cities region.

# The Region's Transit System Performs Relatively Well

- Compared to 11 peers, including Denver, Phoenix, Portland, and Seattle
- Performed well on "efficiency" measures

   Operating cost per passenger
   Fare-recovery percentage
  - Subsidy per passenger
  - Subsidy per passenger mile

# **Efficiency Measures**

Measure	Twin Cities Region	TC Region Rank	Best	Worst
Operating cost per passenger	\$3.24	4	\$2.59 (San Diego)	\$5.36 (Dallas-Fort Worth)
Fare-recovery percentage	31%	2	35% (San Diego)	13% (Dallas-Fort Worth)
Subsidy per passenger	\$2.24	2	\$1.68 (San Diego)	\$3.59 (Pittsburgh)
Subsidy per passenger mile	\$0.45	2	\$0.35 (San Diego)	\$0.82 (Dallas-Fort Worth)

# The Region's Transit System Performs Relatively Well

- Compared to 11 peers, including Denver, Phoenix, Portland, and Seattle
- Performed well on "efficiency" measures
   Operating cost per passenger
  - Fare-recovery percentage
  - Subsidy per passenger
  - Subsidy per passenger mile
- Performed well on "service-use" and "access" measures

# **Service-Use Measures**

Measure	Twin Cities Region	TC Region Rank	Best	Worst
Passengers per revenue hour	37	4	49 (Baltimore)	21 (Tampa)
Passengers per revenue mile	2.8	3	3.2 (Portland)	1.5 (Tampa)
Passenger miles per revenue hour	183	3	315 (Baltimore)	104 (Tampa)
Passenger miles per revenue mile	14.2	3	19.7 (Baltimore)	7.7 (Tampa)

## But the Region's Transit Governance Structure is Far From Ideal

Washington County Regional Railroad Authority

Washington County Board

Anoka County Regional Railroad Authority Anoka County Board Carver County Regional Railroad Authority Carver County Board

The Metropolitan Council

- Metro Transit
- Metropolitan Transportation Services

Transportation Advisory Board (TAB)

Scott County Regional<br/>Railroad AuthorityRamsey County Regional<br/>Railroad AuthorityHennepin County Regional<br/>Railroad AuthorityDakota County Regional<br/>Railroad AuthorityScott County BoardRamsey County BoardHennepin County BoardDakota County Regional<br/>Railroad Authority

## But the Region's Transit Governance Structure is Far From Ideal

Washington County Regional Railroad Authority Washington County Board Anoka County Regional Railroad Authority Anoka County Board Carver County Regional Railroad Authority Carver County Board

Counties Transit Improvement Board (CTIB)

Scc

S

The Metropolitan CouncilTransp- Metro TransitAdviso- Metropolitan Transportation Services(T

Transportation Advisory Board (TAB)

ott County Regional	Ramsey County Regional	Hennepin County Regional	Dakota County Regional
Railroad Authority	Railroad Authority	Railroad Authority	Railroad Authority
Scott County Board	Ramsey County Board	Hennepin County Board	Dakota County Board

## But the Region's Transit Governance Structure is Far From Ideal

Washington County Regional Railroad Authority Washington County Board Anoka County Regional Railroad Authority Anoka County Board Carver County Regional Railroad Authority Carver County Board

Counties Trans Improvement Board (CTIB)	- Met	The Metropolita - Metro Transit - Metropolitan T		A	Advisory Board (TAB)
Scott County Regional Railroad Authority		nty Regional Authority	Hennepin Cou Railroad /	· · · · · · · · · · · · · · · · · · ·	kota County Regional Railroad Authority
Scott County Board	Ramsey Cou	nty Board	Hennepin Co	ounty Board	Dakota County Board
Shakopee Transit P	rior Lake Map	ole Grove Sou	uthWest Transit	Plymouth Metrolin	k The Minnesota Valley

 Shakopee Transit
 Prior Lake
 Maple Grove
 SouthWest Transit
 Plymouth Metrolink
 The Minnesota Valley

 Transit
 Transit
 Transit
 Transit
 Transit

Red Rock Corridor Commission I-35W Solutions Alliance Gateway Corridor Commission

I-494 Corridor Commission Rush Line Corridor Task Force

# Challenges Due to the Transit Governance Structure

- Fragmentation and complexity
- Distrust among some of the transit organizations
- Time-consuming coordination
- No agreed-upon set of priorities

# The Composition of the Metropolitan Council Contributes to the Challenges

- Appointed by the Governor
- Limited accountability to the public
- Limited credibility with stakeholders and other transit organizations in region
- Limited stability
- Contributes to large number of transit organizations in the region

# The Legislature Should Restructure the Metropolitan Council

- Mix of appointed and elected members
- Serve staggered terms
- Would improve:
  - Accountability
  - Credibility
  - Stability
- Could lead to more streamlined governance

#### **Other Governance Recommendations**

- Transportation Advisory Board (TAB)
- Counties Transit Improvement Board (CTIB)
- Metro Transit and the Metropolitan Council
- Suburban transit providers

#### **Other Recommendations**

 The Legislature should extend the transit taxing district to include all communities under the Council's jurisdiction

 The Legislature should allow consideration of the Dan Patch corridor Governance of Transit in the Twin Cities Region

is available at:

www.auditor.leg.state.mn.us